



Vale of White Horse District Council

2023/24 Annual Corporate Performance Report

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Introduction: How performance is measured

The council's activities are guided by our four-year Corporate Plan for 2020-2024, and by fulfilling our statutory responsibilities. Key measures are reviewed and reported through quarterly and annual performance reports. These reports are subject to an approval process by the council's senior management team, Scrutiny Committee, Climate Emergency Advisory Committee (CEAC) and Cabinet. This ensures that the necessary controls are in place regarding monitoring, evaluation, decision-making and policymaking.

Many of our services are provided by contractors, and the performance of our five key contractors are monitored through separate annual reviews and reported to the council's Joint (with South Oxfordshire District Council) Scrutiny Committee.

The council established and integrated a Performance Management Framework in 2021/22. The Council's approach to Performance management is now embedded within and an inherent part of the Council's culture and is fundamental to the achievement of our priorities set out in the Corporate Plan 2020-24. It also helps us to place our residents at the centre of what we do as they can see how well we are doing and how we intend to improve.

Performance management is about having the information needed to allow us to quickly take action if service delivery or outcomes against the Corporate Plan are not as expected. This action may be at individual, service, or thematic level.

Everyone has a role in improving performance. Our performance Management Framework helps to show how individual activities contribute to the strategic themes in the Corporate Plan 2020-24 and in turn, the overall performance of the Council.

The Council's Corporate Plan 2020-2024 contains six strategic themes:

	Providing the homes people need
	Tackling the climate emergency
	Building healthy communities
	Building stable finances
	Working in partnership
	Working in an open and inclusive way



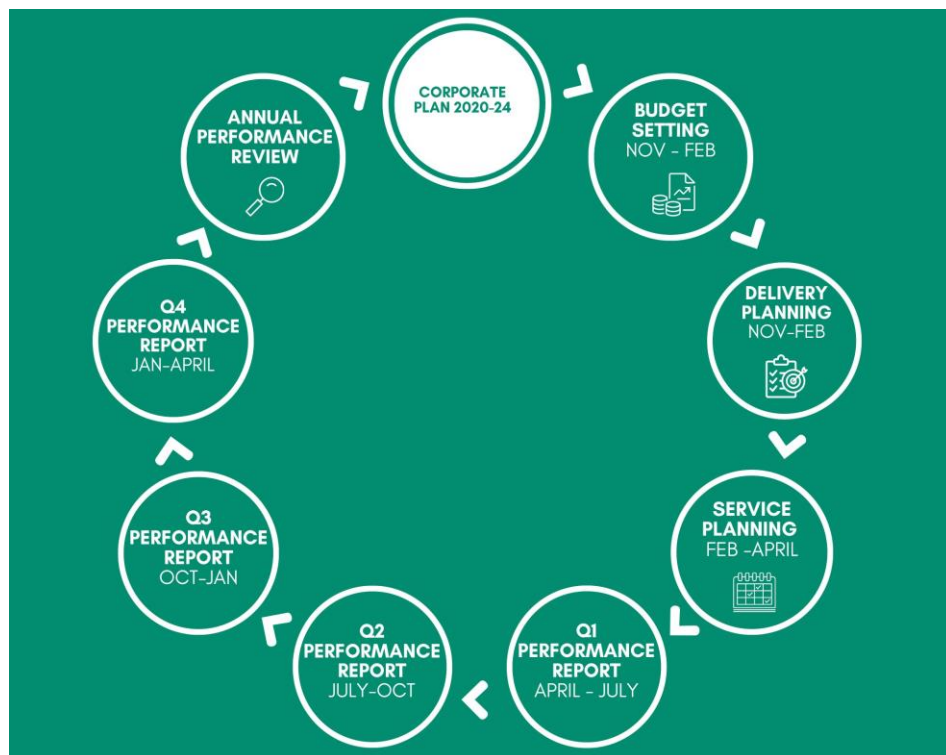
The Performance Management Framework has enabled the council to maximise the value in our data and information, by making all our performance reports publicly available.

To see all quarterly Corporate Performance reports, please visit the [website](#)

The Vale of White Horse District Council Corporate Plan for 2020-2024, sets out what we hope to achieve for the Vale during this time.

Although work is underway on these themes, we are continuing to explore how best we can effectively invest, resource, and deliver these. During the development of the Plan, there was much uncertainty about the future of local government, both in terms of its structure and its financing, this uncertainty remains, and we continue to position ourselves to respond to the changing landscape we operate within. As a result, we have had to continue working hard to prioritise what we want to provide.

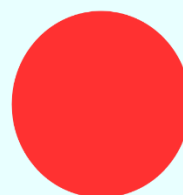
Performance reporting cycle:



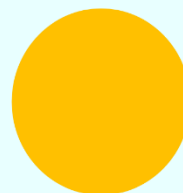
The annual performance review for 2023/24 aims to offer a high-level evaluation of both actions done during the preceding 12 months (April 2023 - March 2024) and progress made towards the objectives specified in the Corporate Plan.

The RAG (red, amber, green) ratings of individual actions are determined by Heads of Service and Officer Leads and aim to provide an 'at glance' indication of overall progress towards the aims. Where aims have been identified as amber or red, some supporting commentary has been included to assist members with their discussions and suggestions for any remedial actions.

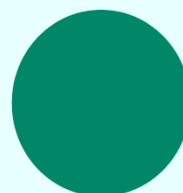
RAG rating definitions:



Not on target to achieve the objective by the end of the strategic plan period or the stated deadline



Indicates that the aim is currently on track but there may be a concern/problem which needs to be flagged, however action is being taken



On target to achieve the objective by the end of the strategic plan period or the stated deadline

Theme 1: Providing the homes people need

During 2023/24, progress continued to be made on the development of the Joint Local Plan (JLP).

The Planning Policy team have continued to work on the creation of a spatial strategy and the drafting of policy options for the JLP. They have also further developed the evidence base for the Plan through the commissioning/ advancement of studies by outside consultants on a diverse range of topics related to the Plan.

Between 10 January and 26 February 2024, a Regulation 18 public consultation was held. This asked for views on our preferred policy options and draft policies. Officers are now reviewing all the comments that were received. Progress also continued to be made on several other specialist studies that will contribute to the Joint Local Plan evidence base.

A cross-departmental team has worked to implement the various housing schemes to support people from Afghanistan and Ukraine. These activities included completing the occupation of 24 properties from the MOD and continued work to purchase homes under HM Government's Local Authority Housing Fund scheme. Most families supported by these housing schemes moved into properties during Q4. Consequently, most Afghan Relocations and Assistance Policy (ARAP) households in the Vale have been relocated from hotels into new homes while they find somewhere permanent to live.

To help facilitate these projects, officers registered the council with the Regulator for Social Housing and the Housing Ombudsman – this has enabled the Vale to directly provide affordable/social housing.



As part of the Vale's commitment to help deliver more affordable homes, the council continued to have conversations with a range of landowners and promoters to progress housing and residential-led, mixed-use schemes.

An updated policy on how Section 106 funds can be used to support the delivery of new affordable housing went live in Q3. This is designed to make it easier for those who wish to develop and deliver affordable homes to access funds. The council publicised this revised policy through its media channels and by direct contact with the major housing associations operating within the district.

Officers also reviewed whether existing clauses within the council's Section 106 agreements are increasing the risk that registered housing providers are not developing new affordable housing within the Vale. Following this assessment, changes have been made to the relevant sections.

A Housing Delivery Strategy Action Plan 2024/25 was developed in Q4. This contains a wide range of measures/activities to support the delivery of more affordable and sustainable homes. It is scheduled to go to Cabinet in Q1 2024/25.

The Didcot Local Cycling and Walking Infrastructure Plan was formally approved by the Vale, South Oxfordshire and Oxfordshire County Council in Q3. It outlines a variety of schemes to improve the overall active travel network within Didcot and the surrounding areas.

Officers continued to provide support to Oxfordshire County Council on the development of the Strategic Active Travel Network (SATN) – this seeks to provide a network of strategic travel routes across Oxfordshire.

In February 2024, officers and members gave evidence to the HIF1 public inquiry – an infrastructure scheme intended to connect strategic housing sites with employment land.



Theme 2: Tackling the climate emergency

During Q2 2023/24, the Vale received decarbonisation reports for The Beacon and Abbey Meadows from Concept Energy. This information was used to help to inform the council's approach to decarbonising these sites.

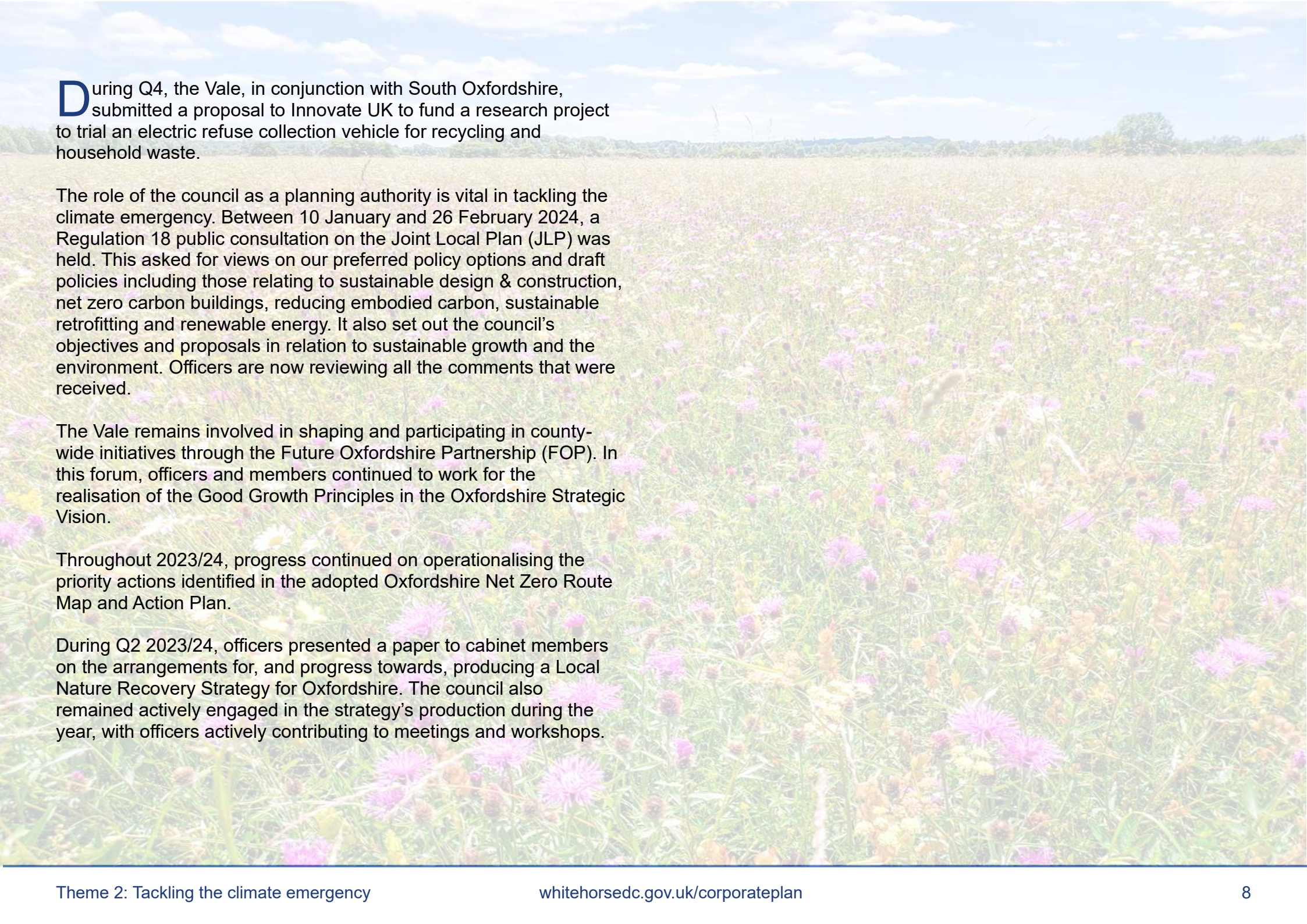
In Q3, the Vale appointed project management consultants to assist in the delivery of decarbonisation works at the Wantage Leisure Centre and the White Horse Leisure and Tennis Centre.

During Q4, the Vale completed the refurbishment of public conveniences at Portway, Wantage. In addition to energy saving measures, the refurbished amenities benefit from solar panels (which will provide electricity for toilet operation – with any excess energy being exported to the grid) and rainwater harvesting.

To help increase biodiversity on council land, the Vale supported the 'Let it Bee' project, allowing wildflowers and plants to grow on specific sites and by modifying cutting regimes in these areas (including the new wildflower meadow in Abingdon). The council also maintained its support for the 'No Mow May' campaign.

As an addendum, to the work undertaken to increase biodiversity on council land, in Q3, the Vale initiated a review of the meadow trials initiated during 2023. This will analyse the new areas of meadow created on council-owned land and determine whether these have been successful. The review will make recommendations about which of these locations should be retained and managed as meadows. It will also make suggestions for potential new sites for 2024.





During Q4, the Vale, in conjunction with South Oxfordshire, submitted a proposal to Innovate UK to fund a research project to trial an electric refuse collection vehicle for recycling and household waste.

The role of the council as a planning authority is vital in tackling the climate emergency. Between 10 January and 26 February 2024, a Regulation 18 public consultation on the Joint Local Plan (JLP) was held. This asked for views on our preferred policy options and draft policies including those relating to sustainable design & construction, net zero carbon buildings, reducing embodied carbon, sustainable retrofitting and renewable energy. It also set out the council's objectives and proposals in relation to sustainable growth and the environment. Officers are now reviewing all the comments that were received.

The Vale remains involved in shaping and participating in county-wide initiatives through the Future Oxfordshire Partnership (FOP). In this forum, officers and members continued to work for the realisation of the Good Growth Principles in the Oxfordshire Strategic Vision.

Throughout 2023/24, progress continued on operationalising the priority actions identified in the adopted Oxfordshire Net Zero Route Map and Action Plan.

During Q2 2023/24, officers presented a paper to cabinet members on the arrangements for, and progress towards, producing a Local Nature Recovery Strategy for Oxfordshire. The council also remained actively engaged in the strategy's production during the year, with officers actively contributing to meetings and workshops.

In Q2, the Vale published a briefing on retrofitting homes and community buildings for district, town and parish councils. This consolidated the existing information on retrofitting financing and support. The council also promoted retrofitting and grants for energy saving home improvements through its media channels.

The Climate team held online town and parish forums on improving the energy efficiency of community buildings and retrofitting domestic properties.

The Climate & Biodiversity and Planning teams worked together during Q4 to publish a new webpage explaining when planning permission/consent is need for retrofitting measures. The council also published a new leaflet setting out the support and funding that is available within the district for energy saving home improvements.

The council commissioned a research study (being undertaken by Oxford Brookes) on understanding the net zero challenge for SMEs in South Oxfordshire and Vale of White Horse. The results of this exercise will help to improve the Vale's insight regarding the barriers experienced by local businesses in the journey to net zero and what support could potentially be offered to help them achieve their decarbonisation goals.

In February 2024, it was confirmed that the Vale had the 3rd highest recycling rate in the country in 2022/23 with 60.9%.

A new countywide website monitoring air quality was launched during Q2. This can be found at www.oxonair.uk

The Vale's new Air Quality Action Plan was approved by the Licensing Committee in Q4. Officers are now reviewing how and when the annual update should be reported.



Theme 3: Building healthy communities

Throughout the year, the Vale has continued to work with communities across the district to support them through the cost-of-living crisis (particularly in relation to food initiatives and the provision of support for those in most need). As part of these efforts, the Community Hub, along with colleagues from the enablement team, held a community cost of living event in Wantage.

During Q3, the Community Hub launched the Household Support Fund 4 grants. These enabled organisations to refer residents for financial support to help those struggling with the cost-of-living crisis. They also started a Food and Warmth Grant Scheme for voluntary and community sector (VCS) organisations – in Q4, the council awarded £80,831 to 18 organisations scheme through this scheme.

The Vale has supported the development of local action plans related to the Oxfordshire Food Strategy – with officers from Economic Development specifically exploring links to the Rural England Prosperity Fund (REPF).

In June 2023, the Cabinet approved a new Partnership Grant Policy for 2024-29. This will be used to support district-wide advisory services. In Q4, the Leader of the Council approved Partnership Grant awards totalling £760,000 over a five-year period (2024/25 to 2028/29) to Citizens Advice and Vale Community Impact.

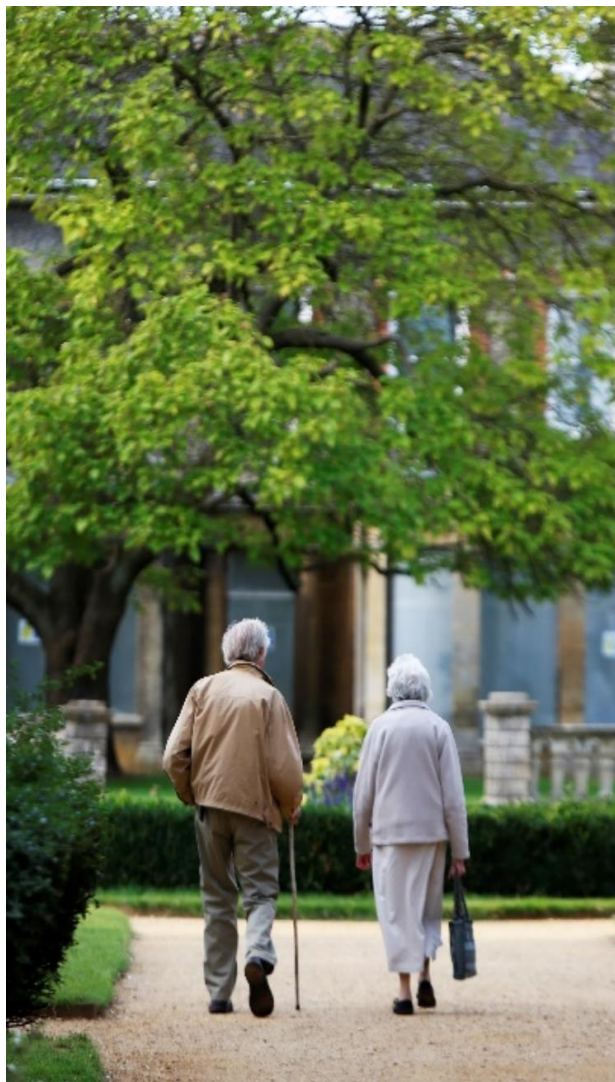
With the intention of promoting healthy place shaping and active communities, the council continues to collaborate with Active Oxfordshire to improve the health and wellbeing of the district's residents – especially those in the most deprived areas.



The Active Communities team have worked with several different partners to widen the council's offer to residents. The team also continues to partner with GPs and other social prescribers.

In Q4, a public consultation was held on the Joint Local Plan. This asked for views on our preferred policy options and draft policies. Officers are now reviewing all the comments that were received. (The emerging policy framework being created through the development of the Joint Local Plan will cover issues specifically relating to infrastructure and the location of homes/jobs. In addition, the spatial strategy within the emerging Joint Local Plan, as well as specific policies in relation to employment, retail, housing etc, will collectively deliver a new land use approach for the Vale.)

The Vale formally approved the Didcot Local Cycling and Walking Infrastructure Plan during Q3. This document outlines a variety of schemes to improve the overall active travel network within Didcot and the surrounding areas. Officers also continued to provide support to Oxfordshire County Council on the development of the Strategic Active Travel Network (SATN) – this seeks to provide a network of strategic travel routes across Oxfordshire.



As part of the Vale's commitment to safeguarding and supporting the district's vulnerable residents, the council continues to actively participate in numerous countywide partnerships to tackle homelessness in Oxfordshire. The Vale is a member of the countywide Homelessness Steering Group, the Young Persons Steering Group, the Joint Management Group of Alliance Homelessness Services and the Homelessness Directors' Group.

Even though 2023/24 saw a record number of homelessness approaches to the Vale (586), the council's success rate in preventing homelessness has been consistently well above the average for the Southeast region.

In June 2023, the Cabinet endorsed the Buckinghamshire, Oxfordshire and Berkshire West Integrated Care Partnership's Integrated Care Strategy. The Strategy seeks to provide a clear direction for the area's health and care system.

Theme 4: Building stable finances

Vale of White Horse is a lean and efficient council which uses its resources to provide value for money to all its residents. Through sound financial management it has consistently kept costs low, while continuing to provide high quality services. Nevertheless, years of austerity followed by the significant – and sustained – economic costs of the pandemic, high levels of inflation and the ongoing cost-of-living crisis have continued to place substantial additional pressures on the council's budgets. However, despite these challenges, the Vale has been able, through its careful and considered financial management, been able to prudently invest/spend on the issues that matter most to residents.

The council has agreed a balanced budget for the next financial year (2024/25). To fund the delivery of services, council tax will increase by 3.3 per cent. For a Band D property this equates to £5 a year (just under 10p a week), bringing a total charge of £156.69 a year/£3.01 per week – this is over 25.0 per cent lower than the national average for a shire district council. Furthermore, the 2024/25 budget made a contribution to the council's reserves rather than drawing upon them.

A report on the Strategic Property Review was presented to Cabinet members. An asset management plan will now be developed.

The council's Forward Maintenance Plan (and project delivery planning) for future capital funding proposals was completed. This will help to ensure that the council has a comprehensive policy to inform how assets may be most efficiently maintained.

The Cabinet endorsed a development action plan (alongside five further recommendations) for the Beacon. The plan and the further recommendations are intended to secure the venue's long-term sustainability by maximising its community benefit and financial efficiency.



In Q1 2023/24, the council successfully secured £528,032 in Rural England Prosperity Funding.

The Vale successfully secured £156,077 from the Swimming Pool Support Fund (SPSF). The SPSF aims to prevent swimming pool closures/a reduction in provision by helping to cover increased utility and chemical costs. The funding will go to GLL – Greenwich Leisure Limited, who run the council's leisure facilities.

The Vale (in conjunction with South Oxfordshire) was awarded £89,050 from the Planning Skills Delivery Fund. This will be used to provide online and in-person training to upskill the existing Planning and Planning Policy teams.

The Vale and South Oxfordshire submitted a proposal to Innovate UK to fund a research project to trial an electric refuse collection vehicle for recycling and household waste. Officers have also been developing a bid for approximately £500k to the Football Foundation to fund an Astroturf Pitch at Faringdon Leisure Centre. If successful, this will help to release previously allocated CIL funding.



The Transformation team continued to make progress on delivering the Vale's ambitious transformation programme. Their work will help to ensure that the council is delivering as efficiently and effectively as possible – and, thereby, provide opportunities to save money. During 2023/24, the Transformation team has been reviewing our Grounds Maintenance service with the intention of improving both performance and flexibility. This assessment is currently making progress against the following deliverables:

- workable KPIs – Key Performance Indicators.
- research to explore and benchmark how other authorities manage their grounds maintenance services.
- breakdown of service costs and charges.

Theme 5: Working in partnership

The South and Vale Business Support website was successfully reintegrated within that of the main council during Q1 2023/24.

Throughout 2023/24, the Economic Development team have continued to focus upon implementing the Vale's UK Shared Prosperity Fund plans. As part of this work, a research study on understanding the net zero challenge for SMEs in South Oxfordshire and Vale of White Horse was commissioned. The draft findings of this study were presented to officers in Q4, with the final report expected during Q1 2024/25 – this will be used to inform future activity in this area.

Throughout the year, the Vale has continued to work with communities across the district to support them through the cost-of-living crisis (particularly in relation to food initiatives and the provision of support for those in most need). As part of these efforts, the Community Hub, along with colleagues from the enablement team, held a community cost of living event in Wantage.

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As part of the Vale's efforts to support residents and organisations to effect and drive change in the community, the council continued its pilot project on a simpler approach to neighbourhood planning. Officers met regularly with the pilot groups, providing one-to-one support. They also brought the different groups together to collaborate and share experiences.

Officers from Economic Development assisted in the development of the draft Employment Land Needs Assessment for the Joint Local Plan. This work helped to ensure that the assessment and resulting draft policies were relevant to the needs/requirements of the area's business community.



The Vale remains involved in shaping and participating in county-wide initiatives through the Future Oxfordshire Partnership (FOP). In this forum, officers and members continue to work for the realisation of the Good Growth Principles in the Oxfordshire Strategic Vision.

During Q2 2023/24, officers presented a paper to cabinet briefing on the arrangements for, and progress towards, producing a Local Nature Recovery Strategy for Oxfordshire. The council also remained actively engaged in the strategy's production during the year, with officers actively contributing to meetings and workshops.

Economic Development led the Vale's adoption of three pledges from the Oxfordshire Inclusive Economic Partnership's Charter. Two of these (regarding the social value that a supplier can offer the local community and the buying of goods/services from purposeful local organisations) will directly affect how the council does business with local SMEs. Work to implement these pledges will accelerate in Q1 2024/25.

With the intention of progressing the Vale's goal of working in partnership to influence and shape regional and national agendas, the Economic Development team have maintained their connection to the working group overseeing the development of the emerging Strategic Economic Plan (SEP) for Oxfordshire. Following endorsement of the SEP by the Oxfordshire Local Enterprise Partnership's board, work has now started on the creation of an action plan. The team have also continued to liaise with countywide counterparts via the Joint Oxfordshire Business Support (JOBS) group and with the Oxfordshire Inclusive Economy steering group.



The Vale continues to be a member of the Oxfordshire Local Enterprise Partnership's (OxLEP) steering group for development of the Oxfordshire Destination Management Plan – with the intention of ensuring that the steering group's work complements the council's own visitor economy strategy.

Officers have continued to contribute to the Oxfordshire Asylum Support system. The council takes a strong partnership approach to both 'Moving On' accommodation and the Afghan Relocation and Assistance Programme (ARAP). The Vale is has worked with the Ministry of Defence (MOD) and the Home Office to deliver transitional accommodation for the ARAP residents following the closure of bridging hotels and is now providing housing and community integration support for over 30 Afghan families in MoD housing.

Officers from the council have also contributed to discussions at the Southeast Migration Partnership aimed at coordinating approaches with the Home Office across the asylum system.

Theme 6: Working in an open and inclusive way

The Vale has continued to increase the amount of information that it provides through the [data hub section](#) on its website. Reports and information are published and updated on a regular basis with the aim of increasing the public's understanding of what the council does, how it works and how decisions are made.

The Vale continued to livestream all public meetings (except for the Full Council – due to logistical/IT issues) throughout 2023/24.

Throughout 2023/24, progress has continued to be made on scoping how best to utilise the Customer Relationship Management system. For example, officers have been working on automating/improving the council's garden waste processes and its online enviro-crime reporting.

Officers implemented the council's new consultation and engagement platform. In addition to making it easier for residents to respond, the new platform also allows officers to upload supporting information and background documents.

In Q4, the Climate and Engagement teams launched a survey to find out where town and parishes were in their climate journeys and also what support they would like from the council. As part of this exercise, respondents were asked for their preferences in relation to the type/manner of interactions they have with the council e.g., online or face-to-face-meetings. This information will be reviewed to determine how best to proceed.

The Annual Consultation and Engagement Report for 2022/23 was considered by the Scrutiny Committee in Q3. It included data on the council's level of engagement with different communities and demographics (e.g., by age). This information will be used to provide a benchmark for the Vale's future engagement activities.

Work also started on drafting the 2023/24 Annual Consultation and Engagement Report. This will include comparison data on the number of responses the council has received to surveys and consultations. It will also provide a breakdown of respondent types. This information will then be used to highlight any gaps/challenges that may exist.



The Communications team have trialled several social media management systems with the intention of assessing them for potential permanent adoption. They are also exploring the potential opportunities offered by newer social media channels. As part of this activity, the Vale has grown its presence on NextDoor – a more hyperlocal social media platform – and is considering how to better utilise LinkedIn to engage with local businesses. The council also rolled out WhatsApp Channels, which provides a direct news service to subscribers. Early signs have been encouraging and officers are now investigating the possibility of creating dedicated channels for specific service areas with high demand e.g., waste services.

A new telephony platform for Customer Services went live on 26 September 2023. The transition caused minimal levels of disruption and will allow for improved access to call management data.

In Q2, the Policy and Programmes teams held induction sessions for new members to introduce their work on the Joint Local Plan, neighbourhood planning and climate action. These provided an opportunity for officers to receive feedback/comments on the council's work in these areas.

As part of the Joint Local Plan consultation, the council held ten community drop-in events. These were designed to take the consultation out to the residents of the district. A special by-invitation gathering for community groups that the council has traditionally failed to reach also took place in February.

Sessions on the Joint Local Plan consultation were held with sixth form students at Abingdon & Witney College and UTC (University Technical College). This provided an opportunity for meaningful dialogue with young adults about their views and priorities.



The council provided a variety of election communications materials (including posters and content for newsletters) to parishes, community groups and businesses to share with residents. These materials were intended to encourage people to register to vote and to remind them of the need for voter ID. The Vale also used social media channels to reach residents about the local elections. This included promoting the council's guide for first time voters.

The council publicised the work of its newly appointed Vale champions. These councillors will not only highlight the work that the council is doing in key areas but also help to ensure that residents and communities feel included/represented.

With the intention of delivering on the Vale's commitment to increasing accountability and strengthening its governance framework, work has continued throughout the year on reviewing the council's constitution.

Theme 1: Providing the homes people need - performance RAG ratings

Corp Plan ID	Stated Aim/Project description	Reporting Measure	Cabinet Lead	Officer Lead Title	RAG rate progress against each measure	Comments on AMBER or RED ratings
PROGRAMME 1	Explore and consider opportunities to bring forward the delivery of homes people can afford	Narrative report of newly identified opportunities to bring forward/expedite the delivery of affordable homes	Cabinet Member for Affordable Housing, Infrastructure, Development and Governance	Head of Housing and Environment		
PHPN1.1	Explore a council-owned holding company/vehicle, to focus on delivering a wide range of regeneration and community benefits including housing, community facilities, land maintenance and health	Narrative update on the potential opportunities/challenges around the creation of a holding company/ SPV (special purpose vehicle)	Cabinet Member for Planning and Development Management	Master Planning Lead		
PHPN1.2	Explore how the council can provide low-cost sustainable housing. Include working with developers, registered providers, community trusts, as well as new partnerships. Include council owned housing. Include a definition of affordability relative to ability to pay, not to market value, and social rent definitions	Narrative report on provision of low-cost housing, focusing on partnership working, including an update on the shifting metric of affordability based on relative ability to pay rather than market value and social rent definitions	Cabinet Member for Affordable Housing, Infrastructure, Development and Governance	Head of Housing and Environment		
PHPN1.3	Review our affordable housing planning policies and ensure they are providing what's needed in the Vale	Narrative report on review of planning policies	Cabinet Member for Affordable Housing, Infrastructure, Development and Governance	Head of Housing and Environment		

Theme 1: Providing the homes people need - performance RAG ratings

Corp Plan ID	Stated Aim/Project description	Reporting Measure	Cabinet Lead	Officer Lead Title	RAG rate progress against each measure	Comments on AMBER or RED ratings
PHPN1.4	Review our strategy for spending s106 sums paid in lieu of onsite affordable housing and identify how earmarked funds, including retained S106 monies, can be best utilised to deliver affordable homes	<p>"Narrative report on s106 spend, focusing on the stated aim and any updates to the existing strategy</p> <p>Additional quantitative elements - s106 spend/units provided from spend"</p>	Cabinet Member for Affordable Housing, Infrastructure, Development and Governance	Head of Housing and Environment		
PHPN1.5	Explore how mobile homes might be better used as affordable homes, reviewing sites and policies to ensure good use of available space	Narrative update on utilisation of mobile homes/mobile home sites or opportunities for creating such sites	Cabinet Member for Affordable Housing, Infrastructure, Development and Governance	Head of Development and Corporate Landlord		
PHPN1.6	Use Garden Villages and Towns designation as a mechanism to introduce innovative housing to meet our needs for high quality, low energy, zero-carbon homes	Narrative report on garden village and town designation utilisation and any projects which fall within this designation. Also to include initiatives which will result in low energy, zero carbon homes.	Cabinet Member for Affordable Housing, Infrastructure, Development and Governance	Head of Policy and Programmes		
PROGRAMME 2	Adopt a policy framework that ensures those homes could be delivered in a way that supports the environment and people living healthy lives	Narrative report against the Programme aim	Cabinet Member for Affordable Housing, Infrastructure, Development and Governance	Head of Policy and Programmes		

Theme 1: Providing the homes people need - performance RAG ratings

Corp Plan ID	Stated Aim/Project description	Reporting Measure	Cabinet Lead	Officer Lead Title	RAG rate progress against each measure	Comments on AMBER or RED ratings
PHPN2.1	Develop a s106 obligations strategy to inform negotiations between planners and developers	Narrative report on strategy development/adherence (once delivered)	Cabinet Member for Affordable Housing, Infrastructure, Development and Governance	Head of Policy and Programmes		
PHPN2.2	Update the CIL spending strategy and associated procedures to accelerate the delivery of local infrastructural improvements for our communities both in line with our corporate objectives and, where appropriate, to support current spending on existing infrastructure	<p>"Narrative update on CIL spend to support the delivery of local infrastructure</p> <p>Total CIL spend + CIL spend breakdown"</p>	Cabinet Member for Affordable Housing, Infrastructure, Development and Governance	Head of Finance		
PHPN2.3	Consider ways we can encourage lower-carbon construction in Vale	Narrative update to include any activity supporting lower-carbon construction in the Vale	Cabinet Member for Affordable Housing, Infrastructure, Development and Governance	Head of Policy and Programmes		
PHPN2.4	Develop an affordable housing Supplementary Planning Document (SPD). Evidence of housing needs, housing mix, self-build, rural exception sites. Include definition of 'affordable.'	Narrative update on the development of an affordable housing SPD, additionally include information on planning permissions granted with affordable housing numbers	Cabinet Member for Corporate Services, Policy and Programmes	Head of Housing and Environment		

Theme 1: Providing the homes people need - performance RAG ratings

Corp Plan ID	Stated Aim/Project description	Reporting Measure	Cabinet Lead	Officer Lead Title	RAG rate progress against each measure	Comments on AMBER or RED ratings
PHPN2.5	Develop a Land Use strategy to inform and guide OxPlan2050 and Vale Local Plan with proposed need for housing, retail, employment, leisure, open spaces	Narrative update on progression against stated aim of PHPN 2.6 in the corporate plan.	Cabinet Member for Affordable Housing, Infrastructure, Development and Governance	Head of Policy and Programmes		
PHPN2.6	Update the Local Development Plan to reflect the Oxfordshire Infrastructure Strategy (OxIS) and connecting our strategic housing sites with employment land	Narrative update on progression against stated aim of PHPN 2.7 in the corporate plan.	Cabinet Member for Affordable Housing, Infrastructure, Development and Governance	Head of Policy and Programmes		
PHPN2.7	Update Vale's Local Plan and OxPlan2050 with modern environmental policies in support of government's and Vale's goals	Narrative update on progression against stated aim of PHPN 2.8 in the corporate plan.	Cabinet Member for Corporate Services, Policy and Programmes	Head of Policy and Programmes		
PHPN2.8	Develop a Housing Policy: that outlines the types of housing we are going to provide, in what mix of design and for what demographic and tenure, to inform our Local Plan and future work. Include affordable housing aspirations, consideration of an aging population, and environmental policies for housing	"Narrative update on housing policy and adherence. Include quantitative measures for housing mix, tenure, and affordable and shared ownership."	Cabinet Member for Affordable Housing, Infrastructure, Development and Governance	Head of Housing and Environment		

Theme 1: Providing the homes people need - performance RAG ratings

Corp Plan ID	Stated Aim/Project description	Reporting Measure	Cabinet Lead	Officer Lead Title	RAG rate progress against each measure	Comments on AMBER or RED ratings
PHPN2.9	<p>Work with partners to produce an Active Travel Network map of current and required coverage across the Vale to include commercial and community buses, cycle paths and storage facilities, pavements and footpaths, green and blue infrastructure, and local taxi firms.</p> <p>Encourage systems that increase use of the Active Travel Network</p>	Narrative update on progress toward completion of map, once map completed, this should transition to an annual review of the accuracy of map	Cabinet Member for Affordable Housing, Infrastructure, Development and Governance	Head of Policy and Programmes		

Theme 2: Tackling the climate emergency - performance RAG ratings

Corp Plan ID	Stated Aim/Project description	Reporting Measure	Cabinet Lead	Officer Lead Title	RAG rate progress against each measure	Comments on AMBER and RED ratings
PROGRAMME 1	A climate emergency programme, focussed on what the council has control over, working towards our own targets for our own buildings, vehicles, leisure and arts centres	A narrative summary comprised of all new activity to reduce the carbon footprint of all Council assets on a quarterly basis.	Cabinet Member for Climate Action and the Environment	Head of Policy and Programmes		
TCE1.1	Develop a Climate Emergency Strategy for the Council, setting out how we will reach Zero Carbon for all Vale assets by 2030. Identify energy saving opportunities in council-owned buildings and fleets	A narrative report of activity underway to design the plan to achieve a zero carbon position for all Vale assets by 2030.	Cabinet Member for Climate Action and the Environment	Head of Policy and Programmes		
TCE1.2	Complete the CEAC Year One Climate Action Plan and plan for future years	Narrative report on progress	Cabinet Member for Climate Action and the Environment	Head of Policy and Programmes		
TCE1.3	Include in Councils Open Space Strategy opportunities to increase biodiversity, increase tree cover, and (other things we want to do on Council's open spaces)	Narrative report on specific opportunities which have arisen for the council to improve open spaces. Also include any additional policy developments.	Cabinet Member for Affordable Housing, Infrastructure, Development and Governance	Head of Policy and Programmes		

Theme 2: Tackling the climate emergency - performance RAG ratings

Corp Plan ID	Stated Aim/Project description	Reporting Measure	Cabinet Lead	Officer Lead Title	RAG rate progress against each measure	Comments on AMBER and RED ratings
PROGRAMME 2	A climate emergency programme focussed on encouraging the wider district community to reduce its carbon footprint in order to meet the Climate Emergency targets	A narrative update of the work of the comms team in promoting measures/initiatives which will help the community to reduce it's carbon footprint.	Cabinet Member for Climate Action and the Environment	Head of Policy and Programmes		
TCE2.1	Complete those tasks in Year one Climate Action Plan that have to do with reducing carbon in the wider district	Narrative report on progress	Cabinet Member for Climate Action and the Environment	Head of Policy and Programmes		
TCE2.2	Introduce policies for zero carbon construction requirements	Narrative update on progress toward design guide implementation, transitioning into review of relevant information/developments in this area	Cabinet Member for Climate Action and the Environment	Head of Policy and Programmes		
TCE2.3	Introduce sustainable growth and environmental policies to our Local Plan	Narrative update on the progress towards development of new local plan, specifically referring to details in TCE2.3/4	Cabinet Member for Climate Action and the Environment	Head of Policy and Programmes		
TCE2.4	Ensure our Local Plan contains polices to make new buildings carbon zero to build and to live/work in	Narrative update on the progress towards development of new local plan, specifically referring to details in TCE2.3/4	Cabinet Member for Corporate Services, Policy and Programmes	Head of Policy and Programmes		
TCE2.5	Develop a year two plan with CEAC for meeting our Climate emergency goals	High level narrative on progress towards approval of two year plan	Cabinet Member for Climate Action and the Environment	Head of Policy and Programmes		

Theme 2: Tackling the climate emergency - performance RAG ratings

Corp Plan ID	Stated Aim/Project description	Reporting Measure	Cabinet Lead	Officer Lead Title	RAG rate progress against each measure	Comments on AMBER and RED ratings
TCE2.6	Improve how we measure air quality. Explore particulate measurement in our sensitive areas. Explore ways to publish AQ measurements in live time, so people can make decisions on whether it's healthy outside for them today	Narrative containing updates/ changes to AQ monitoring techniques, an update on work with partners to monitor AQ and details of published AQ measures	Cabinet Member for Climate Action and the Environment	Head of Housing and Environment		
TCE2.7	Update the Air Quality Action Plans for our Air Quality Management Areas	Until funding confirmed for development of new AQAP's, narrative update on any significant deviation from last relevant AQAP. Once funding confirmed, this can report on the development of the new AQAP.	Cabinet Member for Climate Action and the Environment	Head of Housing and Environment		
TCE2.8	Explore setting up a Habitat Bank to deliver biodiversity offsetting requirements and facilitate tree planting	Narrative update as to progress of potential pilot and other relevant initiatives	Cabinet Member for Climate Action and the Environment	Head of Policy and Programmes		
PROGRAMME 3	A programme around exercising our influence with partners on wider policy, working with neighbouring authorities, lobbying Government and identifying environmental policy gaps	General Narrative update	Cabinet Member for Climate Action and the Environment	Head of Policy and Programmes		
TCE3.1	Complete the CEAC Year One Action Plan and plan for future years	Narrative report on progress	Cabinet Member for Climate Action and the Environment	Head of Policy and Programmes		

Theme 2: Tackling the climate emergency - performance RAG ratings

Corp Plan ID	Stated Aim/Project description	Reporting Measure	Cabinet Lead	Officer Lead Title	RAG rate progress against each measure	Comments on AMBER and RED ratings
TCE3.2	Work with partners to define a waste reduction scheme: including ways to reduce bulky waste headed to landfill and reduce recycling contamination	Narrative report to outline steps to influence partners and our actions to reduce overall waste	Cabinet Member for Climate Action and the Environment	Head of Housing and Environment		
TCE3.3	Develop a tree-planting strategy and work with partners to plant more trees across the district	Narrative update to include development of the tree policy and subsequent activity	Cabinet Member for Climate Action and the Environment	Head of Policy and Programmes		
TCE3.4	Develop a Biodiversity Net Gain Targeting Strategy and contribute to a Nature Recovery Network for Oxfordshire	Narrative update on related work, including but not limited to the work to support the Oxfordshire Plan.	Cabinet Member for Climate Action and the Environment	Head of Policy and Programmes		
TCE3.5	Work with partners to provide electric charging points in Vale car parks and at our buildings, and increase charging infrastructure across Oxfordshire	A narrative update to include work to promote and develop EV infrastructure across the district. Quantitative element - breakdown of existing/planned EV charging points	Cabinet Member for Climate Action and the Environment	Head of Development and Corporate Landlord		
TCE3.6	Take an active role in the Oxford-Cambridge arc to influence the inclusion of sustainable growth and environmental policies	A narrative update on the work of the Oxford-Cambridge arc and our influencing activity	Cabinet Member for Economic Development	Head of Policy and Programmes		

Theme 2: Tackling the climate emergency - performance RAG ratings

Corp Plan ID	Stated Aim/Project description	Reporting Measure	Cabinet Lead	Officer Lead Title	RAG rate progress against each measure	Comments on AMBER and RED ratings
TCE3.7	Take an active role in the Growth Deal and the Oxfordshire Plan 2050 to influence the inclusion of sustainable growth and environmental policies	Narrative report on work to support the Oxfordshire Plan in accordance with TEC3.7	Cabinet Member for Economic Development	Head of Policy and Programmes		
TCE3.8	Work with local partners and Government to encourage retrofitting houses with sustainable energy schemes; help residents take advantage of schemes that come along to help with costs	Narrative report on work influencing work, comms activity and direct engagement with residents.	Cabinet Member for Climate Action and the Environment	Head of Policy and Programmes		

Theme 3: Building healthy communities - performance RAG ratings

Corp Plan ID	Stated Aim/Project description	Reporting Measure	Cabinet Lead	Officer Lead Title	RAG rate progress against each measure	Comments on AMBER or RED ratings
PROGRAMME 1	Building strong communities and connections, with a sense of place and strong community identity	Narrative update	Cabinet Member for Corporate Services, Policy and Programmes	Head of Policy and Programmes		
BHC1.1	Review the use of Community buildings and other facilities owned or managed by the council to maximise usage, income for the council and ensure communities have spaces in which to come together.	Narrative update as to the progress/outcomes from the Strategic Property Review	Cabinet Member for Community Health and Wellbeing	Head of Development and Corporate Landlord		Further work required through the Strategic property review.
BHC1.2	Establish a Public Arts policy	Narrative update on the progress towards developing a public arts policy	Cabinet Member for Community Health and Wellbeing	Head of Policy and Programmes		Further work required to develop the policy.
BHC1.3	Maintain and develop the council's Community Enablement function to respond to changing needs because of Covid-19	Narrative update on relevant areas of the Council response to Covid 19 as the needs/ requirements change	Cabinet Member for Community Health and Wellbeing	Head of Policy and Programmes		
BHC1.4	Work with others to promote Active Travel and support the development of Local Cycling and Walking Infrastructure plans to help shape new developments that link homes to work, recreation and social spaces within communities	Narrative report on the work with partners to promote active travel and encouragement of cycling and walking infrastructure Quantitative measure of amount of new footpaths/cycle paths approved since last report/YTD etc.	Cabinet Member for Affordable Housing, Infrastructure, Development and Governance	Head of Policy and Programmes		

Theme 3: Building healthy communities - performance RAG ratings

Corp Plan ID	Stated Aim/Project description	Reporting Measure	Cabinet Lead	Officer Lead Title	RAG rate progress against each measure	Comments on AMBER or RED ratings
BHC1.5	Develop planning policies to ensure careful consideration of the effect of air pollution on the lives of people who will live there	Narrative update to include information relevant to BHC1.5, Quantitative measure - the number of neighbourhood plans and the stage they are current at	Cabinet Member for Corporate Services, Policy and Programmes	Head of Policy and Programmes		
BHC1.6	Update the Air Quality Management Action Plans for the Vale's air pollution hotspots; Work with Oxfordshire County Council to improve how we measure and report air pollution and how we will work with schools and community groups to raise awareness of our clean air campaigns	Narrative update on activity related to BHC 1.6	Cabinet Member for Climate Action and the Environment	Head of Housing and Environment		
PROGRAMME 2	Promoting healthy place shaping and active communities, for everyone	Narrative update	Cabinet Member for Community Health and Wellbeing	Head of Policy and Programmes		
BHC2.1	Produce an Active communities strategy; setting out how the council will work with our communities and partners and enable everyone to participate in physical activities	Narrative update on progress against strategy development and work with partners to encourage involvement in physical activities	Cabinet Member for Community Health and Wellbeing	Head of Policy and Programmes		
BHC2.2	Work with Active Oxfordshire to target get active projects in our most deprived communities	Narrative update on proposals form Active Oxfordshire	Cabinet Member for Community Health and Wellbeing	Head of Policy and Programmes		

Theme 3: Building healthy communities - performance RAG ratings

Corp Plan ID	Stated Aim/Project description	Reporting Measure	Cabinet Lead	Officer Lead Title	RAG rate progress against each measure	Comments on AMBER or RED ratings
BHC2.3	Promote use of the Council's public green spaces for exercise and activity.	Narrative update on the work to promote green spaces for exercise and activity	Cabinet Member for Community Health and Wellbeing	Head of Policy and Programmes		
BHC2.4	Identify councils owned land for community gardening and allotments projects	Narrative update on the work/outcomes from the Strategic Property Review	Cabinet Member for Community Health and Wellbeing	Head of Development and Corporate Landlord		
BHC2.5	Active engagement with the Oxfordshire Health Improvement Board and Health Overview and Scrutiny Committee to ensure the Vale has strong representation in countywide health forums	Narrative update on work with the Oxfordshire Health Improvement Board/Health overview and Scrutiny Committee	Cabinet Member for Community Health and Wellbeing	Head of Policy and Programmes		
PROGRAMME 3	Safeguarding and supporting our vulnerable residents	Narrative report on support provided by the VCS and potentially the number of properties approved with special adaptations (drawn from AMR data, available annually)	Cabinet Member for Community Health and Wellbeing	Head of Legal and Democratic		
BHC3.1	Work as part of the South and Vale Community Safety Partnership on the agreed priorities: tackling Domestic abuse; exploitation of vulnerable people and children (including modern slavery, county lines); and reducing knife crime, harm and vulnerability caused by drugs and alcohol	Narrative report on work with partners, to include relevant published statistics as quantitative measure for information	Cabinet Member for Community Health and Wellbeing	Head of Legal and Democratic		

Theme 3: Building healthy communities - performance RAG ratings

Corp Plan ID	Stated Aim/Project description	Reporting Measure	Cabinet Lead	Officer Lead Title	RAG rate progress against each measure	Comments on AMBER or RED ratings
BHC3.2	Develop a new framework on vulnerability, responding to changes in needs arising from the Covid-19 pandemic	Narrative update on related work	Cabinet Member for Community Health and Wellbeing	Head of Policy and Programmes		
BHC3.3	Review and Revise the Joint Taxi Licensing Policy	Narrative update on the JTLP	Cabinet Member for Community Health and Wellbeing	Head of Legal and Democratic		
BHC3.4	Take a key role in countywide homelessness prevention and provision for young people, those with mental health conditions and review of adult homelessness pathway	<p>Narrative update on influencing/partnership activity, new initiatives.</p> <p>Quantitative update on successful homelessness cases + other homelessness stats, TA stats including average length of stay etc.</p>	Cabinet Member for Community Health and Wellbeing	Head of Housing and Environment		

Theme 4: Building stable finances - performance RAG ratings

Corp Plan ID	Stated Aim/Project description	Reporting Measure	Cabinet Lead	Officer Lead Title	RAG rate progress against each measure	Comments on AMBER or RED ratings
PROGRAMME 1	Explore and actively consider all avenues to deliver financial stability, including maximising income available to the council	Narrative update on initiatives to deliver financial stability and maximise income across the Council	Cabinet Member for Finance and Property	Head of Finance		
BSF1.1	Introduce an Investment Strategy and associated Investment Policy which gives the Council greater ability to invest in a wider range of assets to maximise its return on capital and therefore improve its income	Narrative update on the introduction of an introduction of the investment strategy and subsequent decision-making around investing	Cabinet Member for Finance and Property	Head of Finance		
BSF1.2	Commit resources to identify more third-party income, including government and other grants, to help pay for our services	Narrative update as to current initiatives to increase external funding for Council activities, with details of additional resources committed to support these activities	Cabinet Member for Finance and Property	Head of Policy and Programmes		
BSF1.3	Identify opportunities to generate additional income from our services and assets and review these annually as part of the budget setting process	Narrative describing activity/ referring to programme 1 narrative	Cabinet Member for Finance and Property	Head of Finance		
BSF1.4	Review the schedule of existing contracts to identifying opportunities for rationalisation and savings	Narrative update initially detailing BAU activity to support this aim, until specific project is kicked off at which point reporting would be based on the project activity	Cabinet Member for Finance and Property	Head of Finance		Next phase of work commencing Q1 2024/25

Theme 4: Building stable finances - performance RAG ratings

Corp Plan ID	Stated Aim/Project description	Reporting Measure	Cabinet Lead	Officer Lead Title	RAG rate progress against each measure	Comments on AMBER or RED ratings
BSF1.5	Upgrade the council's finance IT systems to improve functionality and support in-year budget monitoring	Narrative report on the implementation of new systems, and then a yearly light-touch review	Cabinet Member for Finance and Property	Head of Finance		Following receipt by senior management of CIPFA's findings, consideration will be given to possible systems developments.
BSF1.6	Lobby for the ability to set our Council Tax at a level that can sustain council services while seeking opportunities to reduce council tax for those on the lowest incomes	Narrative report covering external influencing/lobbying work (and work with partners) and additionally, relevant information pertaining to Council Tax decisions within the Council	Cabinet Member for Finance and Property	Head of Policy and Programmes		A lack of capacity within the team has meant that progress on lobbying activities has been limited.
BSF1.7	Lobby for a fairer distribution of government funding and more devolution of funding to councils to sustain essential local services	Narrative report detailing lobbying activity over the period and any successes occurring as a result	Cabinet Member for Finance and Property	Head of Policy and Programmes		A lack of capacity within the team has meant that progress on lobbying activities has been limited.
PROGRAMME 2	Make effective use of the council's assets acting in a manner that ensures the long-term financial viability for the benefit of our residents and the environment	Narrative report on the progress of the Strategic Property review and other relevant initiatives	Cabinet Member for Finance and Property	Head of Development and Corporate Landlord		
BSF2.1	Develop a comprehensive and ethical Procurement Policy that reflects our corporate goals and aims	Narrative update reporting on completion of activity and an annual review of success	Cabinet Member for Finance and Property	Head of Finance		

Theme 4: Building stable finances - performance RAG ratings

Corp Plan ID	Stated Aim/Project description	Reporting Measure	Cabinet Lead	Officer Lead Title	RAG rate progress against each measure	Comments on AMBER or RED ratings
BSF2.2	Conduct a Strategic Property Review to identify opportunities to enhance, redevelop, transfer the councils assets to maximise income and/or benefit to the district	Narrative report on the progress of the SPR	Cabinet Member for Finance and Property	Head of Development and Corporate Landlord		
BSF2.3	Complete an asset management plan to provide a comprehensive policy to inform how assets may be most efficiently maintained	Narrative report on progress of this within the SPR	Cabinet Member for Finance and Property	Head of Development and Corporate Landlord		Will be amended to green status once draft Asset Management Plan has been produced.
BSF2.4	Undertake a full review of all leases and licences to ensure council income is collected when due and maximised	Narrative report on progress of this within the SPR	Cabinet Member for Finance and Property	Head of Development and Corporate Landlord		
BSF2.5	Undertake a detailed review of the financial position of the Beacon in Wantage and determine what changes to its operations can be made to improve its viability	Narrative update on the review of financial position of the Beacon	Cabinet Member for Finance and Property	Head of Development and Corporate Landlord		
BSF2.6	Insourcing our grounds maintenance and public conveniences contracts to save funds and increase flexibility over how our public spaces are used and managed	Narrative update on the activities of the new insourced team and the initiatives being undertaken	Cabinet Member for Finance and Property	Head of Development and Corporate Landlord		

Theme 5: Working in partnership - performance RAG ratings

Corp Plan ID	Stated Aim/Project description	Reporting Measure	Cabinet Lead	Officer Lead Title	RAG rate progress against each measure	Comments on AMBER or RED ratings
PROGRAMME 1	Work in partnership to influence and shape regional and national agendas to maximise opportunities for our communities and businesses	Narrative report on work with partners across the organisation which will maximise opportunities for communities and businesses	Cabinet Member for Communications	Head of Policy and Programmes		
WIP1.1	Create a partnerships protocol. Map our current partnerships and assess the effectiveness of each. clarify which local, regional, and national partnerships Vale needs to have an active presence in and focus resource accordingly.	Narrative update on the position of this work and an annual review after it's completion	Cabinet Member for Communications	Head of Policy and Programmes		
WIP1.2	Develop an enhanced consultations strategy and process to ensure we respond to consultations and proactively lobby national government and other bodies on matters that impact our corporate priorities	<p>Narrative update on proactive work to lobby govt and key organisations, update on key consultations responded to within the period.</p> <p>Quantitative -- Number of consultations replied to.</p>	Cabinet Member for Communications	Head of Policy and Programmes		All consultations that required responses have been completed, however additional capacity to undertake further lobbying has been limited to date.
WIP1.3	Create a framework that sets out how we will engage with developers, other councils, and members to maximise opportunities for our priorities to shape development	Narrative update on the work of planning and engagement activity	Cabinet Member for Planning and Development Management	Master Planning Lead		

Theme 5: Working in partnership - performance RAG ratings

Corp Plan ID	Stated Aim/Project description	Reporting Measure	Cabinet Lead	Officer Lead Title	RAG rate progress against each measure	Comments on AMBER or RED ratings
WIP1.4	Work with businesses to undertake economic development review to ensure that council is providing support to SMEs, homebased businesses, supporting skills development, and ensuring that businesses are playing a role in place making	A narrative report of activity to undertake an economic development review and details of how the Council is supporting SME's at this time. Quantitative information from CRM detailing number of businesses engaged with.	Cabinet Member for Communications	Head of Development and Corporate Landlord		
WIP1.5	Strengthen any existing network of local business groups to increase awareness of the council's ED programmes and communication throughout the district	Detail engagement with small business newsletter, number of recipients, clickthrough	Cabinet Member for Communications	Head of Development and Corporate Landlord		
WIP1.6	Input into countywide and Arc-wide economic recovery plans to maximise understanding of the local impact of Covid-19 and to help shape the support available to our local economy	Narrative update on activity supporting WIP 1.5	Cabinet Member for Communications	Head of Development and Corporate Landlord		
WIP1.7	Work with Oxfordshire County Council to introduce civil parking enforcement for the Vale	Narrative update on progress in this area, if impacts are seen in other areas as a result of this activity, those impacts should be included (PnD parking income for example)	Cabinet Member for Communications	Head of Development and Corporate Landlord		

Theme 5: Working in partnership - performance RAG ratings

Corp Plan ID	Stated Aim/Project description	Reporting Measure	Cabinet Lead	Officer Lead Title	RAG rate progress against each measure	Comments on AMBER or RED ratings
PROGRAMME 2	Work with and support our residents, businesses and communities to effect and enable change	<p>Narrative update on work with Parish Councils, particularly relating to the transfer of management of assets. Update on other activity that directly supports residents and business effecting change</p> <p>Quantitative elements - number of neighbourhood plans adopted, number of community initiatives undertaken, breakdown of assets where management has been transferred</p>	Cabinet Member for Corporate Services, Policy and Programmes	Head of Policy and Programmes		
WIP2.1	Support new business start-ups and support schemes for businesses and residents through post Covid-19 economic recovery initiatives, by implementing the "Opening Up High Streets Safely Fund" and associated schemes	Narrative update on support schemes for businesses and residents. Updates on any relevant schemes should be included	Cabinet Member for Economic Development	Head of Development and Corporate Landlord		

Theme 5: Working in partnership - performance RAG ratings

Corp Plan ID	Stated Aim/Project description	Reporting Measure	Cabinet Lead	Officer Lead Title	RAG rate progress against each measure	Comments on AMBER or RED ratings
WIP2.2	Find ways to elevate the understanding of and promote Neighbourhood Plans in planning decisions with a review of development appraisal and communications with all parties prior to an application coming to committee	<p>Narrative update on activity to support and promote Neighbourhood plan adoption.</p> <p>Quantitative measure - number of Neighbourhood plans adopted</p>	Cabinet Member for Economic Development	Head of Policy and Programmes		
WIP2.3	Review the planning committee process to identify ways to maximise public understanding, engagement and participation as well as supporting member input into the committee meetings with opportunities for training and development	<p>Narrative update on activities to review and promote the activities and understanding of the planning committee.</p> <p>Quantitative elements - Online engagement figures relating to the planning portal/planning sections of the website.</p>	Cabinet Member for Planning and Development Management	Head of Planning		
WIP2.4	Review developer contribution collection and spend policy and improve ward member and parish council involvement with a clear timetable that is triggered by officers, with improved communication from the council	<p>A narrative update on activities relating to the spend of CIL</p> <p>Quantitative element - Breakdown of CIL spend by type/amount/area</p>	Cabinet Member for Affordable Housing, Infrastructure, Development and Governance	Head of Finance		

Theme 5: Working in partnership - performance RAG ratings

Corp Plan ID	Stated Aim/Project description	Reporting Measure	Cabinet Lead	Officer Lead Title	RAG rate progress against each measure	Comments on AMBER or RED ratings
WIP2.5	Refresh our community grants scheme and introduce a Community Lottery to raise funds for groups to develop in line with our corporate objectives	Narrative report on activity relating to new community grants, information relating to the implementation of the Community Lottery, and once implemented performance metrics	Cabinet Member for Communications	Head of Policy and Programmes		

Theme 6: Working in an open and inclusive way - performance RAG ratings

Corp Plan ID	Stated Aim/Project description	Reporting Measure	Cabinet Lead	Officer Lead Title	RAG rate progress against each measure	Comments on AMBER or RED ratings
PROGRAMME 1	Improve our use of technology to increase understanding and access to what we do, how we work and the decisions we make.	Narrative update on any work relating to technological implementation/adaptation and processes making greater use of existing technology to bring about efficiency or increase accessibility.	Cabinet Member for Communications	Head of Corporate Services		
WIO1.1	Provide and maintain a new Vale website with increased accessibility to services and information, on multiple devices	Quantitative report on website usage	Cabinet Member for Communications	Head of Corporate Services		
WIO1.2	Develop our use of social media platforms to reach and engage with more residents and local businesses	Narrative report on new social media initiatives Quantitative report on social media engagement	Cabinet Member for Communications	Head of Corporate Services		
WIO1.3	Introduce live streaming and recordings of public meetings to increase accessibility and understanding of the democratic process	Number/Percentage of public meetings streamed live Number/percentage of public meetings available to watch online	Cabinet Member for Corporate Services, Policy and Programmes	Head of Legal and Democratic		
WIO1.4	Review the current use of online surveys assessing their take up over time, and by subject, as well as reviewing survey design	Narrative update on survey utilisation/progress towards this review/details of any particularly successful surveys	Cabinet Member for Communications	Head of Corporate Services		

Theme 6: Working in an open and inclusive way - performance RAG ratings

Corp Plan ID	Stated Aim/Project description	Reporting Measure	Cabinet Lead	Officer Lead Title	RAG rate progress against each measure	Comments on AMBER or RED ratings
PROGRAMME 2	Increase meaningful engagement and communication with everyone	Narrative update on successful communication initiatives	Cabinet Member for Communications	Head of Corporate Services		
WIOI2.1	Ensure the creation of community liaison groups form part of all early stages of development planning, to understand local infrastructure needs and support community cohesion	Narrative update on the creation and utilisation of community liaison groups and the development of the policy Quantitative measure - number of community liaison groups	Cabinet Member for Communications	Head of Policy and Programmes		
WIOI2.2	Refresh Town and Parish Forums so they are more interactive and useful for communities and develop the Connecting Communities Policy	Narrative update on Town and Parish Forums and the development of the connected communities policy	Cabinet Member for Communications	Head of Policy and Programmes		
WIOI2.3	Work with communities, schools and other local organisations on shared campaigns and initiatives that help further our corporate objectives	Narrative update on comms and engagement activities which interface with communities, schools and other local organisations	Cabinet Member for Communications	Head of Corporate Services		

Theme 6: Working in an open and inclusive way - performance RAG ratings

Corp Plan ID	Stated Aim/Project description	Reporting Measure	Cabinet Lead	Officer Lead Title	RAG rate progress against each measure	Comments on AMBER or RED ratings
WIOI2.4	Reinstating residents surveys in a refreshed form - deliver effective ways for the public to have their say, to reach more people, mechanisms for feedback, more timely dialogue, educate and provide subject matter information to facilitate opinions being more informed	Narrative update to be provided on the progress of this work	Cabinet Member for Communications	Head of Corporate Services		
WIOI2.5	Explore initiatives to increase voter registration and turnout levels at elections, especially amongst young people	Narrative update on individual initiatives and opportunities to encourage voter registration	Cabinet Member for Corporate Services, Policy and Programmes	Head of Corporate Services		
WIOI2.6	Ensure council's consultations engage specifically with young people and other under-represented groups	A narrative report with input from the engagement/ comms teams and the equalities officer on activity to encourage these groups	Cabinet Member for Communications	Head of Corporate Services		
PROGRAMME 3	Strengthen our governance framework and address our policy gaps, improving transparency	Narrative update on policies/ strategies currently in development/awaiting approval/recently approved.	Cabinet Member for Corporate Services, Policy and Programmes	Head of Policy and Programmes		Due to vacancies within the officer team, any additional progress on these activities has been limited.

Theme 6: Working in an open and inclusive way - performance RAG ratings

Corp Plan ID	Stated Aim/Project description	Reporting Measure	Cabinet Lead	Officer Lead Title	RAG rate progress against each measure	Comments on AMBER or RED ratings
WIOI3.1	Work to adopt new CIPFA financial management code to enhance our financial governance	Narrative update detailing the elements of the code which have been implemented, which are underway and which are yet to be started	Cabinet Member for Finance and Property	Head of Finance		The Head of Finance will revisit the CIPFA financial management code during Q1 /Q2 of 2024/25 to review compliance.
WIOI3.2	Council reporting and decision-making templates to include impact on the climate emergency	Narrative update on significant decisions which have key environmental considerations, additionally any updates to key policies which have an focus on the climate emergency	Cabinet Member for Corporate Services, Policy and Programmes	Head of Legal and Democratic		
WIOI3.3	Review the councils constitution and scheme of delegation annually	Narrative update with the outcome of the review	Cabinet Member for Corporate Services, Policy and Programmes	Head of Legal and Democratic		
WIOI3.4	Increase and improve publicly available information – e.g.- code of conduct complaints (decision noted) FOIs (responses), corporate complaints (data) Improve accessibility of corporate information through publishing on our website	<p>“Narrative update on relevant reviews/newly available information/website improvements and metrics</p> <p>Quantitative - FOI/ Complaints data”</p>	Cabinet Member for Corporate Services, Policy and Programmes	Head of Corporate Services		






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Policy and Programmes

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